

**Meeting: Board**

**Date: Wednesday 29 March 2023**

**Time: 10:00am**

**Place: Chamber, City Hall, Kamal  
Churchie Way, London E16 1ZE**

**Members**

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Heidi Alexander

Kay Carberry CBE

Prof Greg Clark CBE

Anurag Gupta

Bronwen Handyside

Anne McMeel

Dr Mee Ling Ng OBE

**Government Special Representatives**

John Hall

Becky Wood

Dr Nelson Ogunshakin OBE

Mark Phillips

Marie Pye

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Ben Story

Peter Strachan

Councillor Kieron Williams

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://www.tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and will be webcast live on the [TfL YouTube channel](#) and on the [GLA website Mayoral Webcast page](#), except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on [www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf](https://www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf).

**Further Information**

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat Email: [ShamusKenny@tfl.gov.uk](mailto:ShamusKenny@tfl.gov.uk).

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: [PressOffice@tfl.gov.uk](mailto:PressOffice@tfl.gov.uk)

Howard Carter, General Counsel  
Tuesday 21 March 2023

**Agenda  
Board  
Wednesday 29 March 2023**

**1 Apologies for Absence and Chair's Announcements**

**2 Declarations of Interests**

General Counsel

**Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.**

**Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.**

**3 Minutes of the Meeting of the Board held on 1 February 2023**

(Pages 1 - 16)

General Counsel

**The Board is asked to approve the minutes of the meeting of the Board held on 1 February 2023 and authorise the Chair to sign them.**

**4 Matters Arising, Actions List and Use of Delegated Authority**

(Pages 17 - 28)

General Counsel

**The Board is asked to note the updated actions list and the use of authority delegated by the Board and to authorise the General Counsel to make future changes to Standing Orders in relation to the close out of the Crossrail project.**

**5 Commissioner's Report (Pages 29 - 66)**

Commissioner

**The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 1 February 2023 and updates Members on significant projects and initiatives.**

**6 Elizabeth Line Operational Readiness and Crossrail Update**  
(Pages 67 - 68)

Commissioner

**The Board is asked to note the paper.**

**7 TfL Budget 2023/24** (Pages 69 - 108)

Chief Finance Officer

**The Board is asked to note the paper and approve the TfL Budget for 2023/24.**

**8 2023/24 TfL Scorecard** (Pages 109 - 122)

Chief Customer and Strategy Officer

**The Board is asked to note the paper and approve the 2023/24 TfL Scorecard.**

**9 TfL Prudential Indicators 2023/24 to 2025/26 - To Follow**

Chief Finance Officer

**The Board is asked to approve: the TfL Prudential Indicators for 2023/24 and the following two years; the Treasury Management Indicators for 2023/24 and the following two years; and the Annual TfL Policy Statement on Minimum Revenue Provision.**

**10 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 22 February 2023** (Pages 123 - 126)

Panel Chair, Dr Lynn Sloman MBE

**The Board is asked to note the report.**

**11 Report of the meeting of the Programmes and Investment Committee held on 1 March 2023** (Pages 127 - 130)

Committee Chair, Ben Story

**The Board is asked to note the report.**

**12 Report of the meeting of the Remuneration Committee held on 2 March 2023** (Pages 131 - 134)

Committee Chair, Kay Carberry CBE

**The Board is asked to note the report.**

**13 Report of the meeting of the Finance Committee held on 8 March 2023** (Pages 135 - 140)

Committee Chair, Anne McMeel

**The Board is asked to note the report.**

**14 Report of the meeting of the Audit and Assurance Committee held on 15 March 2023** (Pages 141 - 144)

Committee Chair, Mark Phillips

**The Board is asked to note the report.**

**15 Report of the meeting of the Customer Service and Operational Performance Panel held on 22 March 2023** (Pages 145 - 146)

Panel Chair, Mee Ling Ng OBE

**The Board is asked to note the report.**

**16 Report of the meeting of the Land and Property Committee held on 23 March 2023** (Pages 147 - 150)

Committee Chair, Professor Greg Clark CBE

**The Board is asked to note the report.**

**17 Any Other Business the Chair Considers Urgent**

**The Chair will state the reason for urgency of any item taken.**

**18 Date of Next Meeting**

**Wednesday 7 June 2023 at 10.00am.**